



ANNUAL REPORT 2026

1 APRIL 2025 - 31 MARCH 2026

Caring for children since 1903

Foreword

“Relocated and Repositioned for Mission and Ministry: The Other Side Awaits,”

The Methodist Church of Southern Africa (MCSA) has, since Mission Congress 2025 entered a season of intentional discernment and courageous movement. Under our Connexional theme, *“Relocated and Repositioned for Mission and Ministry: The Other Side Awaits,”* we are reminded that Christ continually calls His Church beyond familiar shores into places where hope is needed most. Faithfulness is never static. It requires us to listen afresh, respond with courage, and allow God’s Spirit to reshape both our ministries and ourselves for the work that lies ahead.

This invitation to faithful repositioning is reflected in the journey of the Marsh Memorial Homes. While remaining steadfast in its commitment to governance, accountability and excellence in care, the homes are also embracing a deeper understanding of how their ministry is measured. This Annual Report signals an important transition- from just recording and recounting activities to demonstrating impact; from counting what has been done to reflecting on how lives have been transformed.

For every child who discovers safety after uncertainty, confidence after fear, belonging after isolation, or hope where there was once despair, we catch a glimpse of the Kingdom of God breaking into our world. These stories remind us that Christian ministry is ultimately measured not by programmes or structures alone, but by the restoration of human dignity and the creation of opportunities for every child to flourish as one created in the image of God.

The journey to “the other side” is seldom without challenge. It calls for resilience, innovation and an unwavering commitment to those whom society too often overlooks. Marsh Memorial Homes continues to answer that call with faithfulness. Through the dedication of its Board, leadership, staff, volunteers, donors and partners, it creates spaces where children experience stability, healing and the possibility of a different future. Such ministry reflects the Church at its most authentic - not simply speaking about God’s love, but embodying it in practical and life-giving ways.

As Trustee, I give thanks for all who share in this sacred responsibility. Your generosity, wisdom and commitment make possible a ministry that extends far beyond the walls of the Home and into the lives of families and communities. Together, you bear witness to the conviction that every child matters, every life carries immeasurable worth, and every act of faithful service contributes to God’s ongoing work of renewal.

May this report encourage us all to remain open to where God is leading us next. As we continue to be relocated and repositioned for mission and ministry, may Marsh Memorial Homes continue to be an instrument of hope, compassion and transformation, faithfully serving children today while helping to shape a more just and hopeful tomorrow.

Rev Pumla Nzimande

Presiding Bishop of the Methodist Church of Southern Africa

Chairperson's Report

Faithfully Serving God's Children

"Learn to do good; seek justice, rescue the oppressed, defend the orphan, plead for the widow."
Isaiah 1:17 (NRSV)

It is with gratitude to God and a profound sense of responsibility that I present this report on behalf of the Board of Marsh Memorial Homes.

Isaiah's call to seek justice and defend the vulnerable continues to speak powerfully into our context today. Caring for vulnerable children is not simply an act of compassion; it is an expression of God's love and a faithful response to His call. Every child entrusted to Marsh Memorial Homes is created in the image of God and deserves to experience dignity, belonging, healing and hope.

As a ministry of the Methodist Church of Southern Africa, Marsh Memorial Homes seeks to provide more than residential care. We strive to offer a community where children are nurtured through compassionate relationships, professional excellence and faithful Christian witness. It is the Board's privilege to steward this ministry so that every decision ultimately serves the best interests of the children entrusted to our care. Throughout the past year one question has consistently guided our deliberations:

"How will this decision improve the lives of the children entrusted to our care?"

Whether considering governance, finances, facilities, policy or long-term planning, our purpose has remained unchanged: to strengthen the organisation's ability to provide safe, nurturing and life-changing care for vulnerable children.

Telling Our Story

This Annual Report reflects an important step in the continuing development of Marsh Memorial Homes.

While previous reports have understandably focused on describing our activities, we increasingly recognise that the true measure of our ministry lies not simply in what we do, but in the lasting difference our work makes in the lives of children and young people.

Behind every programme, every improvement to our campus and every Board decision is a child whose future we hope has become safer, healthier and filled with greater possibility because of the care they have received at Marsh Memorial Homes.

This developing emphasis on outcomes and impact better reflects our Purpose, Vision and Mission, while demonstrating responsible stewardship to the Methodist Church of Southern Africa, our partners, donors and the wider community.

Investing in the Future

The Board remains committed to strengthening every aspect of this ministry.

During the year we have continued to support improvements in governance, staff development, infrastructure and organisational sustainability. These are not separate priorities but complementary investments that enable Marsh Memorial Homes to remain a place where children experience safety, stability and opportunities to flourish.

Our staff continue to demonstrate remarkable dedication in responding to the complex needs of children who have experienced trauma, loss and uncertainty. Whether serving directly with children or supporting the organisation through administration, maintenance, finance or other essential services, each member of staff contributes to creating an environment in which healing can take place.

On behalf of the Board, I extend our sincere appreciation to every member of staff for your professionalism, compassion and faithful service.

Looking ahead, we remain encouraged by opportunities to strengthen both our ministry and our contribution to the wider child protection sector. One exciting aspiration is the establishment of a

Child and Youth Care Training Centre. By helping to prepare future practitioners for this vital profession, we hope not only to strengthen Marsh Memorial Homes but also to contribute to the quality of care available to vulnerable children across South Africa.

With Gratitude

I extend my sincere thanks to my fellow Board members for their wisdom, commitment and faithful service throughout the year. I also thank our Principal, management team and every member of staff whose dedication sustains this ministry each day.

We remain deeply grateful to our donors, volunteers, churches, community partners and the Department of Social Development for their continued encouragement and support.

Above all, we give thanks to Almighty God, whose faithfulness has sustained Marsh Memorial Homes for more than a century. May He continue to grant us wisdom, courage and grace as we seek to nurture children, transform lives and bear witness to His love through this ministry.

To God alone be the glory.

The Revd Yvette Moses

Principal's Report

A Year of Strengthening Care and Building for the Future

The 2025/2026 reporting year has been one of steady progress across Marsh Memorial Homes. While our central purpose remains unchanged—to nurture children and transform lives—we have continued to strengthen the people, programmes, facilities and systems that support every child entrusted to our care.

Every improvement described in this report represents far more than an organisational achievement. Whether enhancing our residential programmes, investing in our campus, strengthening professional practice or improving governance, each initiative has been undertaken with one objective in mind: creating the best possible environment in which children can experience healing, belonging and hope.

During the year, we continued to invest in the quality of our therapeutic programmes, the development of our staff and the renewal of our historic campus. Significant progress was made in restoring and maintaining our facilities, strengthening safeguarding and governance practices, improving technology and infrastructure, and positioning the organisation for long-term sustainability. At the same time, our Child Care and Social Work teams continued to provide consistent, relationship-based care to children who have experienced significant adversity.

These achievements have only been possible because of the commitment of many people. I extend my sincere appreciation to our dedicated staff, whose professionalism, compassion and resilience continue to shape the daily lives of the children in our care. I also thank our Board of Management for its wise governance, the Department of Social Development, our volunteers, churches, donors and community partners who faithfully walk this journey with us.

As you read the pages that follow, I invite you to look beyond the statistics and projects. Behind every programme, every financial decision and every improvement to our campus is a child discovering safety, developing confidence and beginning to believe that the future can be different from the past.

Thank you for partnering with Marsh Memorial Homes in this important ministry. Together, we continue to nurture children, transform lives and build hope for generations to come.

Kevin Needham

Leadership & Governance

Serving with integrity, accountability and stewardship

Marsh Memorial Homes is governed by a committed Management Board whose members bring a diverse range of professional skills, experience and a shared commitment to the wellbeing of children. The Management Board provides strategic leadership, ensures sound governance and financial stewardship, oversees organisational risk and policy development, and supports the Principal in fulfilling the organisation's mission and statutory responsibilities.

Working through regular meetings and committees, members generously contribute their time and expertise to ensure that Marsh Memorial Homes remains a safe, accountable and sustainable organisation, faithful to its Christian heritage and focused on achieving the best possible outcomes for the children entrusted to our care. The daily management of the Homes is undertaken by the Principal and senior management, who report regularly to the Management Board on the organisation's operations, financial position and the fulfilment of its objectives.

The Revd Yvette Moses (*Chair*)

Mr Frederick Jenkins (*Treasurer*)

Ms Shanna Meyer (*Secretary*)

Mr Kevin Needham (*Principal*)

Ms Vatiswa Makie

Mr Tertius van Zyl

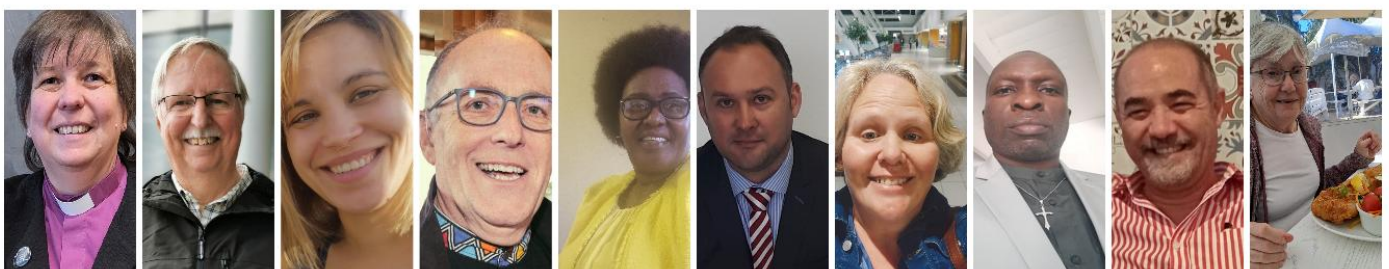
Ms Yvette Andrews

Mr Mbonisi Sibanda

Mr Eugene Brettenny

Mrs Shirley Lowndes (Minute
Secretary Non-voting)

In accordance with the Constitution, the Trustee appoints the Bishop of the Cape of Good Hope District and the Treasurer as agents to act on the Trustee's behalf.



**Yvette
Moses**

**Frederick
Jenkins**

**Shanna
Meyer**

**Kevin
Needham**

**Vatiswa
Makie**

**Tertius
van Zyl**

**Yvette
Andrews**

**Mbonisi
Sibanda**

**Eugene
Brettenny**

**Shirley
Lowndes**



Child Care Report

Creating safe nurturing environments.

During the reporting period, the Childcare Department continued to provide a safe, structured and nurturing daily care environment for the children at Marsh Memorial Homes.

The department also strengthened the educational support programme through regular homework sessions, senior study groups, volunteer involvement and focused support for children who were struggling academically. The Picton and Gregory boys benefited from doing homework in the Stephenson Library, with a Senior Childcare Worker present to assist the volunteers and children. A senior study group was started on Saturday mornings, and education volunteer meetings were held at the beginning of terms to share children's school progress and teachers' comments.

A significant development during the year was the renovation of the Stephenson Library by Grade 9 learners from Bishops Diocesan College as part of their Big Ideas Project. The renovated space became a media centre with a TV room, collaborative learning spaces, individual work areas, a puzzle, book and DVD library, and games room. This created a more suitable environment for homework, recreation and developmental programmes.

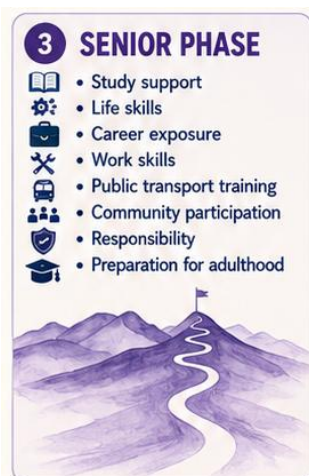
Our junior and intermediate programmes showed positive growth in regulation, social cohesion and participation in structured programmes. Consistent and positive behaviour management helped with behavioural issues in the houses, and Childcare Workers ensured that in-house programmes took place, which is bearing fruit.



The Junior Phase programme provided opportunities for recreation and development with regular games, life skills, values, art and craft, gardening, swimming, exercise, movie, playdough and lego programmes. During the holidays outings to places such as the beach, Silvermine, Newlands Forest, the World of Birds, Rondebosch and Wynberg Library, the Museum of Childhood, Iziko Museum, Company Gardens and Farm Sanctuary SA took place. Juniors attended Holiday Club and the Scripture Union Froggy Boys and Girls Camps. The department therefore continued to balance encouragement and routine with careful monitoring of children who required additional support both developmentally and educationally.



Intermediate children participated in choir, sport, art and craft, cooking, baking, drumming, gardening and library programmes. Holidays included beach outings, museum visits, the Intaka Island Holiday Programme, Farm Sanctuary SA and the Two Oceans Aquarium. A key highlight was the Little Optimist Sailing Therapy Programme, where children participated in a sailing and confidence-building course at the V&A Waterfront. Opportunities such as the Heritage Day activities facilitated by the South African Sendinggestig Museum broadened children's experience of community, culture, learning and social participation.



The Senior Phase programme focused on independence, responsibility, education support, preparation for adulthood, physical development and meaningful community participation. Senior children participated in study groups, maths support, computer lessons, cooking, baking, gardening, mindfulness and journaling, career exposure, library orientation, work skills placement, public transport use, fly fishing, guitar lessons, soccer drills, netball and YMCA life skills. A particularly important developmental highlight was the Woof Project Volunteer Programme. Senior children volunteered at the animal welfare initiative for five days during the school holiday. They travelled by Golden Arrow Bus into town and back with their Childcare Worker, learning how to use public transport while also contributing to the care of animals. This supported independence, responsibility and generosity. During the January to March 2026 period, four high school learners

also travelled to and from school by public transport as part of their Individual Development Plans, and two high school boys participated in work skills placement at Woodside Village during the school holidays. These opportunities directly supported age-appropriate independence and preparation for life beyond the residential setting

Our Approach to Care

Children develop best when they experience safety, consistency, belonging and encouragement every day. Through relationship-based, trauma-informed and developmentally focused practice, our Child Care team intentionally uses the ordinary moments of daily life to nurture confidence, resilience, independence and hope. Consistent daily routines and caring relationships provide the foundation upon which confidence, resilience and independence are built. Every shared meal, homework session, outing, celebration and conversation is an opportunity for learning and growth. It is through these everyday experiences that children begin to believe in themselves, develop healthy relationships and build the skills they need to flourish as adults.



VOICES FROM PARTNER PROGRAMMES



Little Optimist Sailing Therapy Programme:

"To see their self confidence grow over the few days was priceless."



Woof Project Volunteer Programme:

"I don't often have teenagers who are as empathetic and genuinely caring towards the dogs. They see a mess and jump in to clean without even being asked. We currently have tiny pups with their mom who need some quiet gentle interactions and they all took turns just quietly sitting with them (usually if I allowed it I would have someone shouting or jumping around but they understood) ..."



The Underdog Project:

"It was so lovely having the boys with us today. They are so amazing with animals and such delightful children."

"They're always welcome to visit again, we'd be more than happy to accommodate them in future school holidays."



EDUCATION AT A GLANCE

We provided comprehensive education support that promoted academic growth, helped children develop positive learning habits, and strengthened engagement with schools. Our programmes supported children who were struggling academically and behaviourally at school, using structured educational routines and consistent support to build confidence, improve performance and foster long-term success.



391

programme sessions delivered across the year



Education support included homework sessions, study groups, maths support, school engagement and structured support for children with academic and behavioural challenges at school.

EDUCATION SUPPORT PROGRAMMES

TOTAL SESSIONS
(ANNUAL)



HOMEWORK SESSIONS

Supervised time to complete school homework with educator support.

117



STUDY GROUPS

Focused group study to deepen understanding and prepare for tests and exams, including Saturday study support where appropriate.

92



MATHS GROUPS

Targeted support to build confidence and strengthen numeracy skills, with structured supervision as needed.

36



SCHOOL ENGAGEMENT

Regular liaison with schools to support attendance, behaviour, learning progress and appropriate interventions for children who were struggling.

ONGOING
THROUGHOUT
THE YEAR

BEHAVIOUR MANAGEMENT APPROACH

Our approach is proactive, restorative and relationship-based, helping children make positive choices and build self-discipline.



VALUES-BASED GUIDANCE

The Marsh Values and the value-based booklet 'How We Live Together' developed by the Board, are used to create a culture of values-based behaviour.



POSITIVE RELATIONSHIPS

Strong relationships with caregivers and staff promote trust, open communication and positive role modelling.



CLEAR EXPECTATIONS & ROUTINES

Consistent routines and clear expectations help children understand boundaries and make better choices.



RESTORATIVE PRACTICES

We encourage children to reflect, take responsibility and make things right in a supportive way.



RECOGNITION & ENCOURAGEMENT

Positive behaviour is acknowledged and celebrated to build self-esteem and motivation.

BEHAVIOUR OUTCOMES



- Proactive behaviour management panels were used consistently across houses to guide and support children.



- Consistent and firm behaviour management supported children's regulation and positive choices within the house.



- School behaviour remained a challenge for some children, particularly those who were struggling academically.



- Improvement was noted in some cases, including fewer incidents in Whalley House.

INTERMEDIATE CHOIR



The Intermediate Choir developed under the guidance of a volunteer and sang at Kendrick House, the AGM and chapel services. It provided opportunities for children to grow in confidence, teamwork and expression.

SPIRITUALITY PROGRAMME



- Children participated in regular spirituality activities and chapel-based programmes.
- Children learned about Ramadan through a cultural awareness and Iftar programme.
- Special religious days were observed through relevant programmes.

Social Work

Protecting children, strengthening families and supporting healing

The Social Work Department remains committed to ensuring that every child placed at Marsh Memorial Homes receives comprehensive, child-centered, and trauma-informed services aimed at promoting safety, healing, permanency, and family belonging. Throughout the reporting period, our interventions included therapeutic support, family preservation, educational advocacy and multidisciplinary collaboration.



SOCIAL WORK DEPARTMENT AT A GLANCE



KEY HIGHLIGHTS

 **CHILDREN SERVED** **60**

 **INDIVIDUAL COUNSELLING SESSIONS** **930**

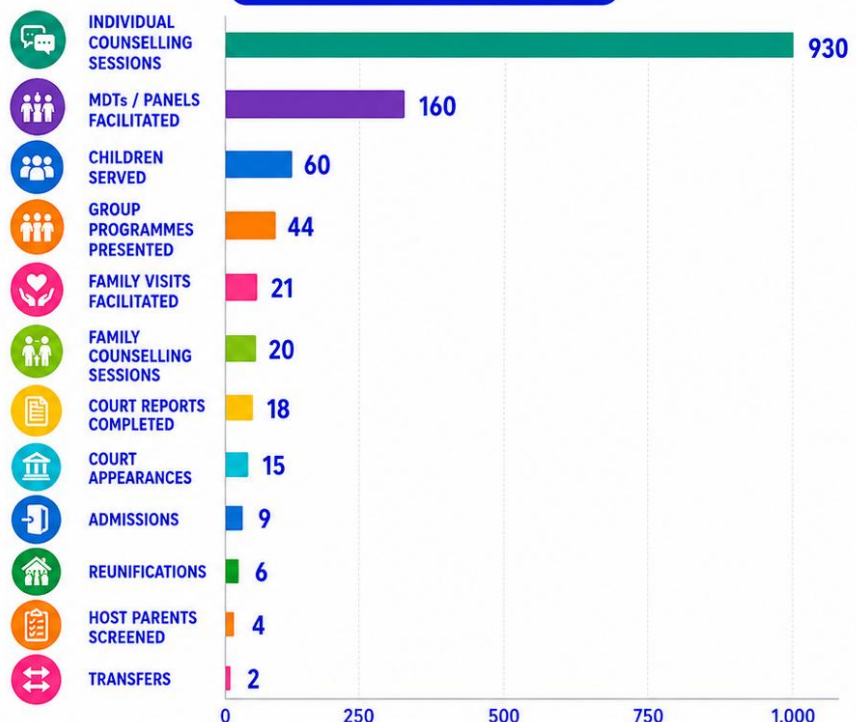
 **MDTs / PANELS FACILITATED** **160**

 **GROUP PROGRAMMES PRESENTED** **44**

 **REUNIFICATIONS** **6**

 **FAMILY VISITS FACILITATED** **21**

OPERATIONAL STATISTICS



OUR IMPACT

Through comprehensive therapeutic services, collaborative case management and strong partnerships, we continue to support children and families towards healing, growth and permanency.



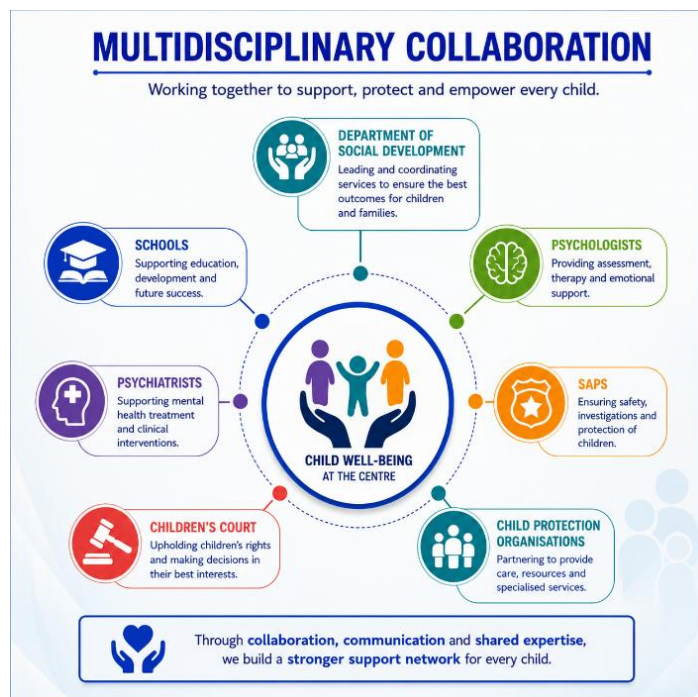
THERAPEUTIC SERVICES

Throughout the year, children participated in ongoing therapeutic interventions tailored to their individual developmental and emotional needs. Individual and group counselling focused on issues such as trauma recovery, emotional regulation, grief and loss, behavioural challenges, identity development, attachment, self-esteem, and resilience. Social workers collaborated closely with Child and Youth Care Workers to ensure that therapeutic goals were consistently reinforced within the residential environment.

FAMILY REUNIFICATION AND PERMANENCY PLANNING

A significant focus remained on strengthening family relationships and exploring permanency options for every child. Family reunification efforts included regular family contact, therapeutic

family sessions, multidisciplinary planning meetings, host screening and close collaboration with external social workers. While reunification is not always immediately achievable, every intervention sought to strengthen the child's connection to significant family members wherever this was considered safe and in the child's best interests.



Throughout the reporting period, the Social Work Department made a concerted effort to strengthen collaboration and maintain close working relationships with external stakeholders. These partnerships have been instrumental in ensuring that the programme receives the necessary support, resources, and professional input to meet the needs of the children in our care effectively. Through this collaborative approach, the department continues to advance Marsh Memorial Homes' mission to nurture children and transform lives.



The Social Work Department remains steadfast in its commitment to walking alongside every child at Marsh Memorial Homes. We believe that a child deserves more than protection; they deserve belonging, hope, and the opportunity to flourish.



LOOKING AHEAD

Building on our progress. Strengthening our impact.

As we move into the coming year, the Social Work Department remains committed to enhancing the well-being of every child and family we serve.



PRIORITIES FOR THE COMING YEAR



- Strengthen family preservation and reunification efforts.
- Enhance trauma-informed interventions and therapeutic support.
- Promote emotional well-being and resilience in children.
- Foster strong partnerships and collaboration with stakeholders.
- Support educational achievement and life skills development.



OPPORTUNITIES



- Recruit more students and interns to assist.
- Access to specialised training and capacity building.
- Utilise technology to improve case management and communication.
- Increase access to mental health resources and programmes.



CHALLENGES



- High demand for services and limited resources.
- Complex family dynamics and socio-economic pressures.
- Limited access to mental health and therapeutic services.
- Staff capacity and well-being under pressure.
- Lengthy court processes impacting permanency.



PLANNED IMPROVEMENTS



- Enhance case management systems and documentation.
- Increase therapeutic and psychosocial programmes.
- Develop targeted parenting support and family skills programmes.
- Strengthen aftercare and transition support for older youth.
- Improve data collection and ad outcome monitoring.



FUTURE DEVELOPMENT



- Strengthen transition programme to teach children more skills.
- Recruit host families for children.
- Continue to advocate for child-friendly policies and systems.



Together, we will continue to create safe, nurturing environments where children can *heal, grow and thrive.*





VOLUNTEER PROGRAMME OVERVIEW

THIS YEAR AT A GLANCE

20 Education Support Volunteers 	4 Senior Study Group Volunteers 	51 volunteers assisted across all programmes 	 Countless hours of care, skills and encouragement	 Hundreds of smiles, many memories and stronger futures
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1. EDUCATION SUPPORT PROGRAMME

Helping children learn, grow and achieve

- **20** education support volunteers provided homework help, reading support, project assistance and exam preparation.
- **4** senior study group volunteers supported high school learners with curriculum related work and assessments.
- Junior support volunteers assisted with reading and school projects.
- **2** full time international volunteers from Project Trust and local volunteers assisted with homeschool children.
- Volunteers met at the start of each school term to review children's progress and teachers' feedback.



IMPACT:

Improved academic confidence, stronger study habits and greater engagement in learning.



2. VOLUNTEER DEVELOPMENT & RECREATIONAL PROGRAMMES

Building skills, confidence and life experiences



Sport & Physical Development: Netball, soccer, swimming support, exercise and games, junior gym, hiking, fly fishing and other active recreation.



Arts & Culture: Music, choir, guitar, piano, creative writing, art and craft and cultural activities that encouraged creativity and self-expression.



Life Skills & Values: Cooking, baking, gardening, hygiene education, values and life skills activities.



Recreation & Outings: Museum visits, nature outings, interactive programmes, camps and adventure activities.



IMPACT:

Children developed new skills, discovered talents, built confidence and enjoyed positive, enriching experiences.

WHAT CHILDREN GAINED – THE CIRCLE OF COURAGE

Children felt included, valued and connected through positive relationships with volunteers, peers and the wider community.

Children grew in independence through making choices, taking responsibility and trying new things.



Children built skills, confidence and a sense of achievement through learning, practice and new experiences.

Children learned to care for others, share, give back and contribute through service, kindness and community involvement.

♥ These four principles help children become resilient, confident and caring young people. ♥

Facilities & Estate Management

Every child deserves not only a safe house, but a place they are proud to call home.

The Facilities & Estate Management Department plays a vital role in creating and maintaining the safe, welcoming and therapeutic environment that enables children at Marsh Memorial Homes to thrive. Throughout the year, the team balanced the demands of daily maintenance and operational support with significant capital improvement projects, ensuring that our campus remained safe, functional and well cared for.

Alongside the routine maintenance of buildings, grounds, equipment and vehicles, the department provided transport for children attending school, medical appointments and activities, along with waste removal, donation collections and weekly shopping.

The year saw substantial investment in improving both the safety and appearance of the campus. Projects included the installation of steel balustrades to staircases, repairs to fire escapes, replacement of ageing gutters and ongoing compliance improvements. These works enhanced the safety of children, staff and visitors while protecting the long-term integrity of our buildings.

Significant progress was also made in preserving our historic campus. External repainting of heritage buildings continued, deteriorated timber windows were replaced where necessary, and preventative maintenance protected valuable assets while providing children with brighter, more welcoming homes.

The outdoor environment also received considerable attention. Landscaping, new lawns, improved planting, upgraded irrigation and the redevelopment of the Shaw House recreation field created safer, greener spaces where children can play, relax and participate in recreational activities. Expansion of the borehole-fed irrigation system, together with drainage, retaining wall and paving improvements, further strengthened the long-term sustainability of the campus.

The department also maintained careful oversight of several major capital projects, ensuring work was completed safely, to a high standard and with responsible stewardship of donor funding.

Children who have experienced trauma benefit from environments that feel safe, calm and cared for. Freshly painted buildings, attractive gardens, secure pathways and well-maintained recreational spaces may appear to be ordinary facilities projects, yet together they strengthen children's emotional wellbeing, support daily routines and foster a sense of belonging. Every improvement undertaken during the year reflected our commitment to providing surroundings that communicate dignity, stability and hope.



FACILITIES & ESTATE MANAGEMENT

Safe Spaces. Well Maintained Homes. Brighter Futures.

This year, our Facilities & Estate team continued to create and maintain **safe, functional** and **nurturing environments** where children can thrive. Through diligent maintenance, improvements and thoughtful planning, we protect our heritage while building for the future.

AT A GLANCE: 2025 / 2026 HIGHLIGHTS



285

MAINTENANCE TASKS COMPLETED

Routine and scheduled maintenance across the estate.



12

UPGRADES & IMPROVEMENTS

Projects completed to enhance safety, functionality and aesthetics.



100%

COMPLIANCE

All critical safety systems and inspections kept up to date.



KEY PROJECTS COMPLETED



SAFER SPACES

- Steel balustrades installed on staircases
- Fire-escape repairs
- Replacement of ageing gutters
- Continuing safety and compliance improvements



PRESERVING OUR HERITAGE

- External repainting of historic buildings
- Restoration of ageing structures
- Replacement of deteriorated windows where required
- Continuing preventative maintenance



BEAUTIFYING OUR HOME

- Landscaping and campus planting
- New lawns and flower beds
- Roadside and entrance improvements
- Redevelopment of the Shaw House recreation field



SUSTAINABLE INFRASTRUCTURE

- Borehole-supported irrigation
- Improved water management
- Drainage improvements
- Retaining walls and paving



EVERYDAY OPERATIONS

- Building and equipment maintenance
- Grounds and garden care
- Fleet and transport support
- Waste and general campus management



STRATEGIC DEVELOPMENT

- Campus-wide repainting
- Environmental improvements
- Long-term asset stewardship

A LOOK AHEAD

- ✓ Complete the next phase of restoration projects
- ✓ Expand energy-efficient initiatives
- ✓ Enhance learning and recreational spaces
- ✓ Continue planned maintenance to extend the life of our buildings



We maintain beautiful, safe and functional buildings and grounds, which reflect the goodness of God's creation and the responsibility of all people to care for God's world.

MISSION STATEMENT



EVERY CHILD AT HEART

Every improvement supports a child's journey toward a better tomorrow.



SAFE ENVIRONMENTS

Spaces that protect and nurture.



NURTURING SPACES

Places that care for our community.



ENABLING

Places that empower.



SUSTAINABLE

Practices that preserve.



FOR OUR CHILDREN

Building a better future for every child.

Caring for children since 1903

MARSH MEMORIAL HOMES • *Nurturing Children • Transforming Lives*

Heatherdale House Restoration Project

Restoring our heritage to strengthen the future of Child and Youth Care.

One of the most significant capital projects undertaken during the year has been the restoration of the former Parker/Perth House, now renamed Heatherdale House in honour of the 93-year legacy of our sister organisation, Heatherdale Children's Home.

More than the restoration of a historic building, this project represents an investment in the future of Child and Youth Care. Once completed, Heatherdale House will become the permanent home of the Marsh Memorial Residential Child and Youth Care Worker Training Programme, providing a dedicated space for professional development, skills training, leadership development and the sharing of good practice across Southern Africa. In doing so, it will strengthen the capacity of both Marsh Memorial Homes and the wider Child and Youth Care sector.

Construction commenced on 10 July 2025, with completion originally anticipated in February 2026. Progress was significantly affected by several unforeseen challenges, most notably the discovery of extensive asbestos within the original roof structure, requiring specialist removal and the installation of an entirely new roof. While these and other construction-related delays extended the project timeline, practical completion is now anticipated by the end of July 2026.

Following completion and furnishing, Heatherdale House will be officially dedicated and opened, providing supporters, partners and friends of Marsh Memorial Homes with the opportunity to celebrate the transformation of this important heritage building into a centre that will help develop future generations of Child and Youth Care practitioners.



Treasurer's Report

Transparency, accountability and stewardship in service of every child

Marsh Memorial Homes receives the bulk of its income from three main sources:

- the Department of Social Development;
- the William Marsh Will Trust; and
- donations from various sources.

In addition, funds are generated through the rental of properties, fundraising activities and interest earned on invested funds.

Of concern is the fact that government grants are not increasing in line with rising costs. For the 2026 financial year, the grant from the Department of Social Development amounted to only 21,8% of total income, a decrease from 23,5% in the 2025 financial year. This, in turn, required a greater contribution from investment funds, which increased to 59,4% of income from 53,8% in 2025, and placed further pressure on the organisation to secure other sources of income.

The operations for the year ended 31 March 2026 reflected an operating surplus of R13 212, compared with a deficit of R192 069 in 2025.

Of the total expenditure of R15,72 million, personnel costs of R8,696 million represented 55,7%. However, the Homes continue to lose staff to other institutions that are able to pay higher salaries. The Management Board is mindful of this situation and has approved a programme to increase salary scales progressively.

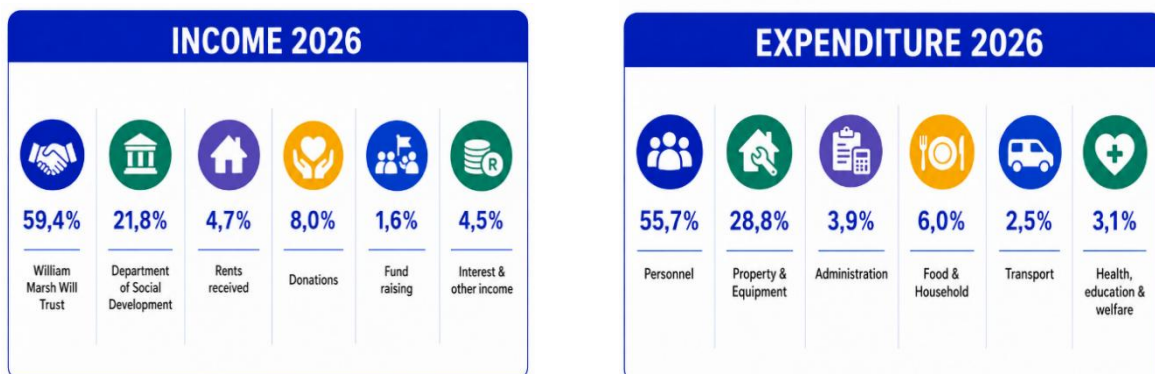
The other significant expenditure item is the cost of maintaining property and equipment. As many of the buildings on the campus are very old, these costs can be expected to increase.

To meet these escalating costs without placing undue strain on existing resources, other sustainable sources of funding are being pursued.

Our appreciation and thanks are extended to all those who continued to support the Homes during the past year—financially, through time given selflessly to fundraising, and by volunteering at Marsh Memorial Homes.

Fred Jenkins

Treasurer



Figures are expressed as a percentage of total income / expenditure.

Our Partners, Donors & Supporters

Together we are nurturing children and transforming lives.

For more than 120 years, Marsh Memorial Homes has been sustained through the generosity of churches, trusts, businesses, schools, community organisations and individual supporters who share our commitment to nurturing children and transforming lives.

Their generosity takes many forms. Alongside financial contributions, we receive donations in kind, professional services, practical assistance, equipment, clothing, food, educational resources, volunteer service and countless acts of kindness that enrich the lives of the children entrusted to our care.

Every gift entrusted to Marsh Memorial Homes becomes an investment in the life of a child. Whether given through financial support, donations in kind, professional expertise or volunteer service, each contribution helps create opportunities, restore hope and build brighter futures.

We extend our sincere appreciation to every individual and organisation that partnered with Marsh Memorial Homes during the 2025/2026 financial year. While every effort has been made to ensure this acknowledgement is complete, we apologise should any supporter have been unintentionally overlooked.

Thanks to our generous donors		
Acacium Group	Hidden Halos	Parfect, M.
Ace Radio	Hill, P.	Parker, H.
African Impact	Hillebrand, J.	Pasta Factory
Allwright, E. A.	Hornby, B.	Pearce, C.
Anderson, E.	Hotel Verde	Penny, A.
Anneleigh Jacobsen Consulting	Houston, L.	Perpetua House
Barber, B.	Hugill, B.	Peter, K.
Barber, R.	Hutchison, L.	Petersen, R. (JH Books)
Barry, E.	Infiniti Insurance Limited – Debbie George	Petersen-Van Voore, N.
Basson, A.	Insider Films	Philpott, H.
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Bidvestors	Jacobs, R.	Raisha, R.
Big Five Duty Free	Jacobsen, A.	Ramkhelawan, R.
Big Ideas	Jacobus Graaf Charity	Reddam House
Bredekamp, A.	Jager, D. J.	Resonance Project
Bukhave Tonder Family	January, C.	Rondebosch Prep.y School
Bush, M.	Japie, A.	Roux, J.
Byroo, M.	Jenkins, F. J.	Rundle, M.
C Harding Trust	Jenkins, J.	Rustenburg Girls Junior
Cain, A.	Kaniki, N.	Sacco, A. E.
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Christie Foundation	Lendplus Technology	Smith, M.

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Du Toit, G.	McKenna, R.	Thomson, D.
Du Toit, Y.	McLagan, S.	Thomson, M.
Edgemead Runners	Methodist Cape District Women	Titinkie Trading & Projects
EDP	Methodist Cape of Good Hope District Women's Association	Tong, S.
Edwards, J.	Methodist Cape of Good Hope District Women's Auxiliary	Tonnesen, G.
Einhorn, F.	Methodist Cape of Good Hope District Children's Work	Turfsport
Ekere, Q.	Methodist, Women's Manyano Rosebank	Turquoise Harmony Institute
EM Petersen Gift Dot Joubert	Methodist, Bergvliet	Umanyano SA
Euroconcepts Pty Ltd	Methodist, Brackenfell (BMC)	Van Aswegen, J.
Fairweather, L.	Methodist, Claremont	Van Breda, A. J.
Fakier, F.	Methodist, Durbanville	Van Vyck, C.
Fatimah	Methodist, Fish Hoek	Van Wyk
FG Pay Will Trust	Methodist, Milnerton	Van Wyk, J.
Fourie, J.	Methodist, MK Cape Town	Venter, P. & G.
Fox, G.	Methodist, New Dawn Society	Veyland, J.
Fringe Coding Pty Ltd	Methodist, Pinelands	Virgin Active
Galsoolker, H.	Methodist, Wesley WA & Care Group	Virgin Active, Constantia
Geddie, L.	Methodist, Wynberg Circuit	Visagie, A.
Genov, Z.	Meyer, C.	Waddell, L.
Gensicke, I.	Meyer, E.	Walker, R.
Gobat, D.	MHS Care CC Trf	Warburton Family Trust
Goliath, C.	Middelkoop. P	Warburton, K Cycle
Gr6 B Grove Students	Milnerton Library	Warburton, P.
Grassow, P.	Moses, Y.	Wesgro
Greaves, B.	Mpho Sehlabo Foundation	Westcott, J.
Greaves, E.	Mtwana, C. N.	Western Province Preparatory School
Groote Schuur High School	Ndzhukule, R.	WMG
Harding, C.	Needham, K.	Woodside Village
Hatt, V.	Noble Financial Advisors	Wooler, K.
Heiberg, P.	O'Shanghnessy, E.	Wynberg Girls High School
Henderson, N. & A.	Olds, D.	Yiatses, I.
Herschel Girls High School	Pallock-Featherstone, J.	Zoli, G.

Our grateful thanks also extend to those supporters who have chosen to remain anonymous. Your generosity has made a meaningful difference in the lives of the children entrusted to our care.

Audited financial statements are available on request from accounts@marshmemorial.org.za



Looking Forward

Building on a legacy of care.

As Marsh Memorial Homes enters another year of ministry, we remain steadfast in our commitment to providing a safe, nurturing and developmentally focused home for children who have experienced adversity.

The year ahead will bring both opportunities and challenges. Rising operational costs, increasing demands on child protection services and the need to attract and retain skilled staff require careful stewardship, innovation and partnership. At the same time, we are encouraged by the generosity of our supporters, the dedication of our staff, the guidance of our Management Board and the resilience demonstrated by the children in our care.

During the coming year we will continue to strengthen the quality of residential care, enhance our historic campus and advance the development of the Marsh Memorial Homes Residential Child and Youth Care Worker Training Programme, contributing to the preparation of future Child and Youth Care Workers across Southern Africa.

As we continue this journey, we remain committed to our mission of nurturing children and transforming lives, ensuring that every child entrusted to our care experiences safety, belonging, hope and the opportunity to realise their full potential.

We are deeply grateful to every child, staff member, volunteer, donor, partner and member of the Marsh Memorial Homes community who shares in this important work. Together, we will continue building on more than 120 years of faithful service to vulnerable children.



A photograph of a schoolyard. In the background, a large, leafy tree stands in front of a brick building with several windows. A group of children are playing soccer on a grassy field. One child is kicking a yellow and blue ball. To the left, an adult in a blue shirt and light blue pants is standing near a goalpost. The sky is clear and blue.

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